

**THE GLEN AT SCRIPPS RANCH CCRC, LLC**  
**FINANCIAL STATEMENTS AND**  
**SUPPLEMENTARY INFORMATION**  
**YEARS ENDED DECEMBER 31, 2025 AND 2024**



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## INDEPENDENT AUDITORS' REPORT

Members  
The Glen at Scripps Ranch CCRC, LLC  
San Diego, California

### **Report on the Audit of the Financial Statements**

#### ***Opinion***

We have audited the financial statements of The Glen at Scripps Ranch CCRC, LLC (a Delaware limited liability company) (the Company), which comprise the balance sheets as of December 31, 2025 and 2024, and the related statements of operations, changes in members' deficit, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 2025 and 2024, and the results of its operations and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### ***Basis for Opinion***

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Company and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### ***Responsibilities of Management for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

***Auditors' Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.



**CliftonLarsonAllen LLP**

Irvine, California  
April 20, 2026

**THE GLEN AT SCRIPPS RANCH CCRC, LLC**  
**BALANCE SHEETS**  
**DECEMBER 31, 2025 AND 2024**

	2025	2024
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
Cash and Cash Equivalents	\$ 11,458,019	\$ 11,599,089
Accounts Receivable	44,817	26,508
Deferred Entrance Fees Receivable on Terminated Contracts	549,398	395,450
Inventories	149,449	321,724
Prepaid Expenses and Other Current Assets	488,982	611,169
Total Current Assets	12,690,665	12,953,940
<b>PROPERTY AND EQUIPMENT</b>		
Land	17,267,212	17,267,212
Land Improvements	28,466,782	28,417,282
Buildings and Improvements	155,061,777	155,061,777
Furniture, Fixtures, and Equipment	28,912,577	28,891,465
Computer Equipment and Systems	1,268,769	1,078,073
Construction in Progress	-	37,344
Total Property and Equipment, at Cost	230,977,117	230,753,153
Less: Accumulated Depreciation	(48,997,590)	(40,637,153)
Property and Equipment, at Net Book Value	181,979,527	190,116,000
<b>OTHER ASSETS</b>		
Accounts Receivable, Long Term	136,787	132,866
Costs of Acquiring Contracts, Net	708,047	748,748
Deferred Entrance Fees Receivable	74,897,695	72,782,937
Other Assets	138,921	95,214
Total Other Assets	75,881,450	73,759,765
Total Assets	\$ 270,551,642	\$ 276,829,705

See accompanying Notes to Financial Statements.

**THE GLEN AT SCRIPPS RANCH CCRC, LLC**  
**BALANCE SHEETS (CONTINUED)**  
**DECEMBER 31, 2025 AND 2024**

	2025	2024
<b>LIABILITIES AND MEMBERS' DEFICIT</b>		
<b>CURRENT LIABILITIES</b>		
Accounts Payable	\$ 685,767	\$ 757,149
Accrued Expenses	794,829	1,121,919
Deposits on Future Occupancy	3,698,570	2,856,404
Current Portion of Note Payable to Master Trust	8,067,512	7,871,808
Total Current Liabilities	13,246,678	12,607,280
<b>LONG-TERM LIABILITIES</b>		
Note Payable to Master Trust	314,632,982	307,000,494
Deferred Revenue from Unamortized Deferred Entrance Fees, Net	45,269,471	42,572,214
Deposits from Residents	489,754	440,667
Other Liabilities	190,773	166,667
Total Long-Term Liabilities	360,582,980	350,180,042
Total Liabilities	373,829,658	362,787,322
<b>MEMBERS' DEFICIT</b>		
	(103,278,016)	(85,957,617)
Total Liabilities and Members' Deficit	\$ 270,551,642	\$ 276,829,705

See accompanying Notes to Financial Statements.

**THE GLEN AT SCRIPPS RANCH CCRC, LLC**  
**STATEMENTS OF OPERATIONS**  
**YEARS ENDED DECEMBER 31, 2025 AND 2024**

	2025	2024
<b>REVENUES</b>		
Resident Services	\$ 37,300,438	\$ 34,071,472
Amortization of Deferred Entrance Fees	8,301,215	8,337,941
Deferred Entrance Fees on Terminated Contracts	1,013,446	680,969
Nonresident Services	168,295	120,761
Total Revenues	46,783,394	43,211,143
<b>OPERATING EXPENSES</b>		
Resident Care	3,290,791	2,631,407
Food and Beverage Services	5,992,894	5,605,814
Environmental Services	1,733,327	1,475,684
Plant Facility Operating Costs	5,194,603	4,862,168
General and Administrative Expenses	9,092,016	9,235,004
Depreciation and Amortization	8,477,840	8,487,355
Total Operating Expenses	33,781,471	32,297,432
<b>INCOME FROM OPERATIONS</b>	13,001,923	10,913,711
<b>OTHER INCOME</b>		
Interest and Dividend Income	159,736	13,975
Other Income	281,794	6,000
Total Other Income	441,530	19,975
<b>NET INCOME</b>	<b>\$ 13,443,453</b>	<b>\$ 10,933,686</b>

See accompanying Notes to Financial Statements.

**THE GLEN AT SCRIPPS RANCH CCRC, LLC  
STATEMENTS OF CHANGES IN MEMBERS' DEFICIT  
YEARS ENDED DECEMBER 31, 2025 AND 2024**

	<u>Capital</u>	<u>Accumulated Deficit</u>	<u>Total Members' Deficit</u>
<b>BALANCE - DECEMBER 31, 2023</b>	\$ (46,566,875)	\$ (24,574,428)	\$ (71,141,303)
Distributions	(25,750,000)	-	(25,750,000)
Net Income	<u>-</u>	<u>10,933,686</u>	<u>10,933,686</u>
<b>BALANCE - DECEMBER 31, 2024</b>	(72,316,875)	(13,640,742)	(85,957,617)
Distributions	(30,763,852)	-	(30,763,852)
Net Income	<u>-</u>	<u>13,443,453</u>	<u>13,443,453</u>
<b>BALANCE - DECEMBER 31, 2025</b>	<u>\$ (103,080,727)</u>	<u>\$ (197,289)</u>	<u>\$ (103,278,016)</u>

See accompanying Notes to Financial Statements.

**THE GLEN AT SCRIPPS RANCH CCRC, LLC**  
**STATEMENTS OF CASH FLOWS**  
**YEARS ENDED DECEMBER 31, 2025 AND 2024**

	2025	2024
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Cash Received from Residents	\$ 47,912,673	\$ 36,029,068
Interest and Dividend Income	159,736	13,975
Reimbursements for Services to Nonresidents	168,295	120,761
Other Income	264,107	-
Cash Paid to Suppliers and Employees	(25,486,257)	(23,246,937)
Net Cash and Cash Equivalents Provided by Operating Activities	23,018,554	12,916,867
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Payments Made on Purchases of Property and Equipment	(223,964)	(110,883)
Net Cash and Cash Equivalents Used by Investing Activities	(223,964)	(110,883)
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Proceeds from Note Payable to Master Trust	15,700,000	20,400,000
Payments on Note Payable to Master Trust	(7,871,808)	-
Distributions to Members	(30,763,852)	(25,750,000)
Net Cash and Cash Equivalents Used by Financing Activities	(22,935,660)	(5,350,000)
<b>NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</b>	(141,070)	7,455,984
Cash and Cash Equivalents - Beginning of Year	11,599,089	4,143,105
<b>CASH AND CASH EQUIVALENTS - END OF YEAR</b>	\$ 11,458,019	\$ 11,599,089

See accompanying Notes to Financial Statements.

**THE GLEN AT SCRIPPS RANCH CCRC, LLC**  
**STATEMENTS OF CASH FLOWS (CONTINUED)**  
**YEARS ENDED DECEMBER 31, 2025 AND 2024**

	2025	2024
<b>RECONCILIATION OF NET INCOME TO NET CASH AND CASH EQUIVALENTS PROVIDED BY OPERATING ACTIVITIES</b>		
Net Income	\$ 13,443,453	\$ 10,933,686
Noncash Items Included in Net Income:		
Depreciation	8,360,437	8,369,255
Amortization of Costs of Acquiring Contracts	117,403	118,100
Amortization of Deferred Entrance Fees	(8,301,215)	(8,337,941)
Deferred Entrance Fees on Terminated Contracts	(1,013,446)	(680,969)
Other Noncash Income	(17,687)	(6,000)
Changes in:		
Accounts Receivable	(22,230)	(38,899)
Deferred Entrance Fees Receivable on Terminated Contracts	(153,948)	100,772
Inventories	172,275	39,603
Prepaid Expenses and Other Current Assets	122,187	136,334
Costs of Acquiring Contracts	(76,702)	(139,399)
Deferred Entrance Fees Receivable	9,897,160	1,313,486
Other Assets	(26,020)	(10,424)
Accounts Payable	(71,382)	112,924
Accrued Expenses	(327,090)	294,733
Deposits on Future Occupancy	842,166	533,150
Deposits from Residents	49,087	49,087
Other Liabilities	24,106	129,369
Net Cash and Cash Equivalents Provided by Operating Activities	\$ 23,018,554	\$ 12,916,867
<b>SUPPLEMENTAL DISCLOSURE OF NONCASH INVESTING AND FINANCING ACTIVITIES</b>		
Deferred Entrance Fees Receivable and Deferred Revenue from Unamortized Deferred Entrance Fees Recorded to Reflect Additional Amounts Due from Resident Contributions	\$ 12,011,918	\$ 16,453,062

See accompanying Notes to Financial Statements.

**THE GLEN AT SCRIPPS RANCH CCRC, LLC**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2025 AND 2024**

**NOTE 1 NATURE OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Nature of Business**

The Glen at Scripps Ranch CCRC, LLC (the Company) owns and operates a multiuse continuing care retirement community (CCRC) located in San Diego, California. The Company operates under the continuing care concept whereby residents enter into agreements that require payment of a one-time entrance fee and a monthly charge. Generally, these payments will entitle residents to the use and privileges of the facility for life.

**Limited Liability Company Operating Agreement**

The rights and obligations of the members of the Company are governed by the Limited Liability Company Operating Agreement (the Operating Agreement) of the Company dated December 6, 2016. The following represents a summary of significant financial terms of the Operating Agreement.

The Company has six members, and one appointed manager who is responsible for the management of the day-to-day business and affairs of the Company. Certain matters that require unanimous or majority approval are specified in the Operating Agreement.

One of the members is designated as the financing member. No member other than the financing member is required to contribute capital to the Company at any time. These required capital contributions earned a cumulative preferred return of 8% until April 1, 2022, after which date the rate was reduced to 4%. Together, the required capital contributions and the related accumulated returns, using the appropriate rate of return, net of prior accumulated distributions, represent the preferred returns payable to the financing member. During the years ended December 31, 2025 and 2024, the Company distributed \$23,763,852 and \$24,500,000, respectively, of preferred returns to the financing member. At December 31, 2025 and 2024, cumulative preferred returns subordinated to first priority deed of trust held by the residents totaled \$0 and \$23,505,115, respectively.

The members' liability to general creditors is limited to their investments in the Company. The Company will continue until dissolved pursuant to the terms of the Operating Agreement.

Profits and losses for financial statement purposes, distributable cash from operations, and profits and losses for tax purposes are allocated and distributed to the members in accordance with the Operating Agreement. The Operating Agreement also provides for priority distributions, plus an allowance for interest.

**Basis of Presentation**

The accompanying financial statements are presented using the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP). References to the "ASC" hereafter refer to the Accounting Standards Codification established by the Financial Accounting Standards Board (FASB) as the source of authoritative U.S. GAAP.

**THE GLEN AT SCRIPPS RANCH CCRC, LLC**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2025 AND 2024**

**NOTE 1 NATURE OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**  
**(CONTINUED)**

**Cash and Cash Equivalents**

For purposes of the statements of cash flows, cash and cash equivalents include the operating cash account of the Company, money market accounts, time deposits, certificates of deposit, and all highly liquid debt instruments with original maturities of three months or less.

**Accounts Receivable**

Accounts receivable consist of amounts due from residents for which the Company has an unconditional right to receive payment and are primarily composed of receivables for monthly service fees and other ancillary services as well as amounts due from residents for obligations related to independent unit renovations. Receivables for monthly service fees are primarily due upon receipt of invoice, and they are reviewed weekly and are considered past due 14 days after the issuance of monthly statements. Accounts for which no payments have been received for 30 days are considered delinquent, and customary collection efforts are initiated. Uncollectible accounts are written off at the advice of a collection attorney and with the approval of ownership. Receivables for resident obligations are generally collected upon cancellation of contracts, which is estimated to occur long term.

The Company provides an allowance for credit losses, as needed, to present the net amount of accounts receivable expected to be collected. The allowance represents the estimate of expected credit losses based on historical experience, current economic conditions, and certain forward-looking information. No allowance was necessary at December 31, 2025 and 2024.

**Inventories**

Inventories consist of food and supplies used in operations and are valued at the lower of cost or net realizable value on a first-in, first-out basis.

**Property and Equipment**

Property and equipment are stated at cost. Major improvements and betterments are capitalized. Maintenance and repairs are expensed as incurred. Property and equipment are depreciated over the estimated useful lives of the respective assets. Depreciation for property and equipment is computed on the straight-line method for book purposes.

The estimated useful lives of the related assets are as follows:

Land Improvements	20 Years
Buildings and Improvements	10 to 40 Years
Furniture, Fixtures, and Equipment	5 to 10 Years
Computer Equipment and Systems	5 Years

Depreciation expense for the years ended December 31, 2025 and 2024, totaled \$8,360,437 and \$8,369,255, respectively.

**THE GLEN AT SCRIPPS RANCH CCRC, LLC**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2025 AND 2024**

**NOTE 1 NATURE OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**  
**(CONTINUED)**

**Long-Lived Assets**

The Company accounts for impairment and disposition of long-lived assets in accordance with FASB ASC 360-10, *Property, Plant, and Equipment*. FASB ASC 360-10 requires impairment losses to be recognized for long-lived assets used in operations when indicators of impairment are present and the undiscounted future cash flows are not sufficient to recover the assets' carrying amounts. There was no impairment of value of such assets for the years ended December 31, 2025 and 2024.

**Revenue Recognition from Contracts with Customers**

The Company recognizes revenue for residency in accordance with the provisions of FASB ASC 606, *Revenue from Contracts with Customers (Topic 606)*. The Company enters into continuing care residency contracts with its customers. The form of the agreement is in conformity with the statutes of the State of California Department of Social Services Continuing Care Contracts Branch. Prior to actual occupancy by the resident, a contribution is required to be deposited with the Master Trust (as defined in Note 4) pursuant to a Residence and Care Agreement (the Residence Agreement). The provisions of the Residence Agreement include, but are not limited to, such items as the unit to be occupied, initial monthly fee, amount of contribution to the Master Trust, and methods of cancellation and refunds or contingent repayments subject to resale of the units. Generally, the Company is deemed to have Type A life care contracts that are all-inclusive continuing care contracts that include residential facilities, other amenities, and access to health-care services, primarily assisted living and nursing care. Type A contracts are deemed to have one performance obligation – to provide each resident the ability to live in the CCRC and access the appropriate level of care based on his or her needs. A Type A contract also allows a resident the ability to cancel the Residence Agreement at any time, and thus, because of this provision, the resident agreement for a Type A life care CCRC resident is generally deemed to be a monthly contract with the option to renew.

**Contract Revenues**

The following is a description of the services provided and the accounting policies related to the contracted services.

*Entrance Fees* – The contract provides a material right to occupy an appropriate-level living unit for life and to receive certain services for which residents are required to pay an entrance fee. Generally, the entrance fee is payable on or before occupancy by the resident. Residents may cancel their Residence Agreement at any time, and, upon cancellation, the contribution received will be repayable under the following terms and conditions:

- (1) Cancellation During the Trial Residence Period – Under California law, there is a probationary period of 90 days after the date of the signed agreement during which either the Company or the resident may cancel the agreement with or without cause. Death of the resident during the period will cancel the agreement. In the event of cancellation, the resident shall be entitled to a refund in accordance with California law, which states that the Company may deduct from the contribution amount a reasonable fee to cover costs and any charges incurred but not paid.

**THE GLEN AT SCRIPPS RANCH CCRC, LLC**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2025 AND 2024**

**NOTE 1 NATURE OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**  
**(CONTINUED)**

**Revenue Recognition from Contracts with Customers (Continued)**

Contract Revenues (Continued)

- (2) Cancellation After 90 Days – A resident may cancel his or her agreement at any time after the trial residence period for any reason by giving the Company 90 days' written notice. Death of the resident will cancel the agreement. However, if an agreement applies to more than one resident, it will remain in effect after the death of one of the residents and be adjusted as described in the agreement. The Company may cancel the agreement at any time after the trial residence period for good cause upon 90 days' written notice to the resident. Examples of good cause are defined in the Residence Agreement.

Further, upon termination of the Residence Agreement, the resident or his or her estate will be entitled to a repayment of the contribution less a predetermined percentage and any charges incurred but not paid, as determined by the terms and conditions of the individual agreements. In addition, upon termination of the Residence Agreement after the probationary period of 90 days, the Company may be entitled to a Deferred Entrance Fee (a percentage of the resident's contribution amount), as defined in each resident's Residence Agreement.

*Resident Fees* – Resident living service fees, which are for basic support services, are paid on a monthly basis. Monthly fees are established at the inception of occupancy and may be increased by the Company with appropriate notice as specified in the individual agreements, generally based on increases in operating costs or inflationary increases. Revenue for resident fees is recognized as the Company satisfies the performance obligation, which is monthly.

*Nonresident Services* – Nonresident services are revenues recognized at a point in time primarily for nonresident guest meals and short-term guest accommodations.

Contract Assets and Contract Liabilities

The following are assets and liabilities resulting from contracts with customers.

*Deferred Entrance Fees Receivable on Terminated Contracts* – Deferred entrance fees receivable on terminated contracts represent the portion of the entrance fees that are payable to the Company following the current year terminations of Residence Agreements, based on the specific terms of each resident contract, which are currently due from the Master Trust (see Note 4).

*Deferred Entrance Fees Receivable* – Deferred entrance fees receivable represent that portion of the entrance fees that would be payable to the Company upon termination of the existing Residence Agreements, based on the specific terms of each resident contract, which are due from the Master Trust (see Note 4).

*Deposits on Future Occupancy* – Deposits on future occupancy represent deposits on future contracts from prospective residents that are fully refundable upon demand.

**THE GLEN AT SCRIPPS RANCH CCRC, LLC**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2025 AND 2024**

**NOTE 1 NATURE OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES  
(CONTINUED)**

**Revenue Recognition from Contracts with Customers (Continued)**

Contract Assets and Contract Liabilities (Continued)

*Deferred Revenue from Unamortized Entrance Fees* – Deferred revenue from unamortized entrance fees represents the total amount of the entrance fees that have become nonrepayable to the residents, based on the specific terms of each resident contract, which are recorded as deferred revenue from entrance fees and are amortized to income over time using the straight-line method over the remaining life expectancy of the resident. The period of amortization is adjusted annually based on the actuarially determined estimated remaining life expectancy of each individual or joint and last survivor life expectancy of each pair of residents occupying the same unit.

*Deposits from Residents* – Deposits from residents represent deposits to cover potential refurbishment and other costs from residents who enter under 0% repayable contracts.

Costs of Acquiring Contracts

*Costs of Acquiring Contracts* – Costs of acquiring contracts are the unamortized incremental costs of acquiring contracts, which primarily consist of commissions paid to salespeople. These assets are amortized on a straight-line basis over the duration of the contract. During the years ended December 31, 2025 and 2024, the Company recognized amortization expense of these assets totaling \$117,403 and \$118,100, respectively.

**Income Taxes**

The Company is taxed as a partnership for federal tax purposes and accordingly pays no federal taxes. For California purposes, the Company pays an \$800 limited liability company tax plus a fee based on its total revenue. The taxable income or loss is recognized on the individual income tax returns of the members.

**Advertising and Promotional Costs**

Advertising and promotional costs are charged to operations when incurred. For the years ended December 31, 2025 and 2024, advertising and promotional costs totaled \$994,629 and \$1,191,190, respectively, and are included in general and administrative expenses in the accompanying statements of operations.

**Use of Estimates**

The process of preparing financial statements in accordance with U.S. GAAP requires the use of estimates and assumptions regarding certain types of assets, liabilities, revenues, and expenses. Such estimates primarily relate to unsettled transactions and events as of the date of the financial statements. Accordingly, upon settlement, actual results may differ from estimated amounts.

**THE GLEN AT SCRIPPS RANCH CCRC, LLC**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2025 AND 2024**

**NOTE 2 REVENUE FROM CONTRACTS WITH CUSTOMERS**

The following table presents the Company's revenue disaggregated by service for the years ended December 31:

	<u>2025</u>	<u>2024</u>
Revenue from Contracts with Customers:		
Entrance Fees, Amortized and on Terminated Contracts (Over Time)	\$ 9,314,661	\$ 9,018,910
Monthly Resident Fees and Ancillary Charges (Over Time)	37,300,438	34,071,472
Nonresident Services (Point in Time)	168,295	120,761
Total Revenue from Contracts with Customers	<u>\$ 46,783,394</u>	<u>\$ 43,211,143</u>

The beginning and end of period balances of the Company's various contract-related balances were as follows:

	<u>December 31, 2023</u>	<u>December 31, 2024</u>	<u>December 31, 2025</u>
Accounts Receivable	<u>\$ 120,475</u>	<u>\$ 159,374</u>	<u>\$ 181,604</u>
Deferred Entrance Fees Receivable on Terminated Contracts	<u>\$ 496,222</u>	<u>\$ 395,450</u>	<u>\$ 549,398</u>
Costs of Acquiring Contracts	<u>\$ 727,449</u>	<u>\$ 748,748</u>	<u>\$ 708,047</u>
Deferred Entrance Fees Receivable	<u>\$ 57,643,361</u>	<u>\$ 72,782,937</u>	<u>\$ 74,897,695</u>
Deposits on Future Occupancy	<u>\$ 2,323,254</u>	<u>\$ 2,856,404</u>	<u>\$ 3,698,570</u>
Deferred Revenue from Unamortized Entrance Fees	<u>\$ 35,138,062</u>	<u>\$ 42,572,214</u>	<u>\$ 45,269,471</u>
Deposits from Residents	<u>\$ 391,580</u>	<u>\$ 440,667</u>	<u>\$ 489,754</u>

**NOTE 3 CONCENTRATIONS, RISKS, AND UNCERTAINTIES**

The Company maintains cash balances with one financial institution. At December 31, 2025 and 2024, accounts at this institution are insured by the Federal Deposit Insurance Corporation (FDIC) for up to \$250,000. The Company's deposits in these financial institutions at times exceeded the amount insured by the FDIC. The risk is managed by maintaining deposits in high-quality financial institutions.

At December 31, 2025, the Company also maintains its money market funds at a brokerage firm that is not FDIC insured. The firm is insured by the Securities Investor Protection Corporation for up to \$500,000.

**THE GLEN AT SCRIPPS RANCH CCRC, LLC**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2025 AND 2024**

**NOTE 4 NOTE PAYABLE TO MASTER TRUST AND TRUST AGREEMENT**

The Glen at Scripps Ranch Master Trust (the Master Trust) was established to provide protection to the residents of the community by providing them with a vehicle through which they obtain a secured interest in the real property of the Company. New residents join in and become grantors under the trust agreement. At December 31, 2025 and 2024, the balance outstanding on the Master Trust note payable was \$322,700,494 and \$314,872,302, respectively.

A contribution amount, as specified in the Residence Agreement, is made to the Master Trust by the grantor (see Note 1). The trustee of the Master Trust is directed to invest virtually all the funds in the form of an interest-free loan to the Company. The loan, which currently may not exceed \$360,000,000, is secured by the following:

- (1) A first priority deed of trust on the Company's real property and improvements thereon.
- (2) Security agreement creating a first security interest in the Company's current and hereafter acquired equity in all of the improvements, fixtures, personal property, and intangible property associated and used in connection with the real property described in the deed of trust.
- (3) First priority assignment of contracts including, but not limited to, any residence and care agreement and any management agreement entered into in conjunction with the operation of The Glen at Scripps Ranch.

The security also includes any income generated from and any insurance proceeds recovered from the loss of any property serving as collateral for this loan.

Repayments of principal will be made in annual amounts for a period of 40 years with a final payment due December 31, 2061. Each annual payment or series of payments made during the year shall be equal to or greater than the amount of principal advanced on December 15 next preceding the payment due date divided by 40 years. The next scheduled principal payment of \$8,067,512 was paid in January 2026.

Principal payments of the current outstanding Master Trust loan are estimated to mature as follows:

<u>Year Ending December 31,</u>	<u>Amount</u>
2026	\$ 8,067,512
2027	7,865,825
2028	7,669,179
2029	7,477,449
2030	7,290,513
Thereafter	284,330,016
Total	<u>\$ 322,700,494</u>

**THE GLEN AT SCRIPPS RANCH CCRC, LLC**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2025 AND 2024**

**NOTE 4 NOTE PAYABLE TO MASTER TRUST AND TRUST AGREEMENT (CONTINUED)**

In addition to the annual principal payment, the Company provides the Master Trust with temporary loans to fund grantor distributions when necessary. These temporary loans are refunded to the Company upon subsequent sale of a unit or when the Master Trust has excess liquidity.

**NOTE 5 COMMITMENTS AND CONTINGENCIES**

**Obligation to Provide Future Services**

The Company annually calculates the present value of the net cost of future services and use of facilities to be provided to current residents and compares that amount with the present value of monthly service fees and the unamortized deferred revenue from deferred entrance fees. If the present value of the net cost of future services and use of facilities exceeds the monthly service fees and deferred revenue from deferred entrance fees, a liability is recorded. Using a discount rate of 5.5% at both December 31, 2025 and 2024, the anticipated revenues are estimated to exceed the cost of future services and, therefore, no liability was accrued.

**Reservations and Designations**

At December 31, 2025 and 2024, the Company is required to maintain cash reserves in the amount of \$5,164,800 and \$4,867,650, respectively, for operating expense contingencies in accordance with the requirements of the California Health and Safety Code under the State of California Department of Social Services (DSS). These reserves are included in cash and cash equivalents in the accompanying balance sheets.

**Litigation**

The Company experiences routine litigation in the normal course of its business. Management does not believe that any pending or threatened litigation will have a material adverse effect on its financial statements.

**NOTE 6 RELATED-PARTY TRANSACTIONS**

Pursuant to the provisions of FASB Accounting Standards Update (ASU) 2018-17, *Consolidation (Topic 810)*, the Company has elected to not apply variable interest entity guidance to legal entities under common control. The Company is not aware of any exposure to loss as a result of its involvement with these entities.

**THE GLEN AT SCRIPPS RANCH CCRC, LLC**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2025 AND 2024**

**NOTE 6 RELATED PARTY TRANSACTIONS (CONTINUED)**

At December 31, 2025 and 2024, the Company has a formal service agreement with a related company concerning the provision of administrative and operational oversight services, including use of brand, transaction processing, and benefit and insurance administration, among others. The service agreement calls for annual service fees payable in equal monthly installments, and the agreement renews annually unless canceled. For the years ended December 31, 2025 and 2024, service fees paid under this agreement totaled \$826,483 and \$789,204, respectively. The service agreement also provides for additional fees for supplemental services and out-of-pocket expenses, as needed. For the years ended December 31, 2025 and 2024, the additional fees paid under this agreement totaled \$669,510 and \$549,658, respectively. Furthermore, the service agreement also provides for insurance premiums to be paid to a related company. Insurance premiums paid under this agreement for the years ended December 31, 2025 and 2024 totaled \$274,835 and \$218,617, respectively.

During the years ended December 31, 2025 and 2024, the Company paid \$35,000 for management services provided by an affiliated entity owned by the financing member. These expenses are included in general and administrative expenses in the accompanying statements of operations.

The Company has an agreement for purchased health-care costs with Crestview HC, LLC, an affiliated entity. The health-care costs paid to this entity during the years ended December 31, 2025 and 2024 were \$2,407,224 and \$1,867,493, respectively, and are included in resident care expenses in the accompanying statements of operations. In addition, the Company had payables for accrued health care costs totaling \$55,278 and \$68,783 at December 31, 2025 and 2024, respectively, which are included in accounts payable in the accompanying balance sheets.

**NOTE 7 EMPLOYEE BENEFIT PLAN**

The Company sponsors a qualified 401(k) plan (the Plan) for all eligible employees. Employees may contribute up to 80% of their yearly compensation for up to the maximum amount prescribed by law. The Company makes a safe harbor matching contribution equal to 100% of the first 3% of the participant's compensation and 50% of the next 2% of the participant's compensation, which is deferred as an elective deferral. For the years ended December 31, 2025 and 2024, employer contributions to the Plan totaled \$209,955 and \$192,040, respectively, which have been included in operating expenses in the accompanying statements of operations.

**THE GLEN AT SCRIPPS RANCH CCRC, LLC**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2025 AND 2024**

**NOTE 8 EMPLOYEE RETENTION CREDITS**

The Employee Retention Credit (ERC) is a refundable tax credit against certain employment taxes equal to 50% of the qualified wages an eligible employer pays to employees after March 12, 2020, and before January 1, 2021. On December 27, 2020, the Consolidated Appropriations Act (CAA) was signed into law. Among other provisions, the CAA expanded the eligibility for ERC to include more entities as well as extending ERC into calendar year 2021 including the first, second and third calendar quarters. Furthermore, the refundable tax credit for the calendar year 2021 was expanded to 70% of the qualified wages. CAA provided these entities the ability to retroactively recover payroll taxes from earlier in 2020 during which they were previously ineligible. This is done by retroactively applying for the credit.

Employers, including tax-exempt organizations, are eligible for the credit if they operate a trade or business during calendar year 2020 and 2021 and experience either the full or partial suspension of the operation of their trade or business during any calendar quarter due to a significant decline in gross receipts or because of governmental orders limiting commerce, travel or group meetings due to COVID-19. The credit applies to qualified wages (including certain health plan expenses) paid during this period or any calendar quarter in which eligibility requirements were met.

Grants from the government are recognized when all conditions of such grants are fulfilled or there is reasonable assurance that they will be fulfilled. The Company determined it met the compliance requirements and conditions of the ERC program and during the year ended December 31, 2025 recognized ERC credits totaling \$124,068 for the quarters ended June 30, 2020, March 31, 2021, June 30, 2021 and September 30, 2021. The revenue related to these credits, net of professional fees, is included in other income on the accompanying statements of operations.

There is a possibility that upon subsequent review the Internal Revenue Service (IRS) could reach a different conclusion regarding the Company's eligibility to retain the ERC credits received, which could result in repayment of the credits, interest, and potential penalties. The amount of liability, if any, from potential ineligibility cannot be determined with certainty.

**NOTE 9 SUBSEQUENT EVENTS**

Events occurring after December 31, 2025 have been evaluated for possible adjustment to the financial statements or disclosure as of April 20, 2026, which is the date the financial statements were available to be issued. There were no adjustments to the financial statements or additional disclosures as a result of this evaluation.



## INDEPENDENT AUDITORS' REPORT ON SUPPLEMENTARY INFORMATION

### Members

The Glen at Scripps Ranch CCRC, LLC  
San Diego, California

We have audited the financial statements of The Glen at Scripps Ranch CCRC, LLC (the Company) as of and for the year ended December 31, 2025, and our report thereon dated April 20, 2026, which expressed an unmodified opinion on those financial statements, appears on pages 1 and 2. Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The 2025 schedules of Form 5-1 through Form 5-5 and Form 7-1 are prepared for filing with the State of California, Department of Social Services, in accordance with Section 1792 of the California Health and Safety Code, and are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

This report is intended solely for the information and use of the members and management of the Company and for filing with the State of California Department of Social Services and is not intended to be, and should not be, used by another other than those specified parties. However, this report is a matter of public record, and its distribution is not limited.

*CliftonLarsonAllen LLP*

### CliftonLarsonAllen LLP

Irvine, California  
April 20, 2026

**FORM 5-1: LONG-TERM DEBT INCURRED IN A PRIOR FISCAL YEAR (INCLUDING BALLOON DEBT)**

	(a) Date Incurred	(b) Principal Paid During Fiscal Year	(c) Interest Paid During Fiscal Year	(d) Credit Enhancement Premiums Paid in Fiscal Year	(e) Total Paid (columns (b) + (c) + (d))
1	1/12/2018	\$0	\$0	\$0	\$0
2					
3					
4					
5					
6					
7					
8					
<b>TOTAL:</b>			\$0	\$0	\$0

*(Transfer this amount to Form 5-3, Line 1)*

**NOTE:** For column (b), do not include voluntary payments made to pay down principal.

**PROVIDER:** The Glen at Scripps Ranch CCRC, LLC

**FORM 5-1**  
**LONG-TERM DEBT INCURRED IN A PRIOR FISCAL YEAR**  
**Supporting Calculation for Line 1(b)**

Line 1(b) Debt Service Reserve is waived per the attached letter.

**PROVIDER:** The Glen at Scripps Ranch CCRC, LLC  
**COMMUNITY:** The Glen at Scripps Ranch



KIM JOHNSON  
DIRECTOR

STATE OF CALIFORNIA—HEALTH AND HUMAN SERVICES AGENCY  
**DEPARTMENT OF SOCIAL SERVICES**  
744 P Street • Sacramento, CA 95814 • [www.cdss.ca.gov](http://www.cdss.ca.gov)



GAVIN NEWSOM  
GOVERNOR

February 17, 2022

Meegan Kline  
Executive Director  
The Glen at Scripps Ranch CCRC LLC  
2 Las Estrellas Loop  
Rancho Mission Viejo, California 92694

SUBJECT: DEBT SERVICE WAIVER

Dear Meegan:

This is in response to your February 11, 2022, request for approval to waive the long-term debt reserve requirement as it applies to the debt held by The Glen at Scripps Ranch CCRC LLC (The Glen) Master Trust. Pursuant to the December 16, 2021, letter from Bank of America, Reata Glen's loan has been paid in full; therefore, as provided for in Health and Safety Code (H&SC) section 1792.3(c), the Department has agreed to waive the debt service reserve for The Glen.

Please note that The Glen is required to notify the Department and obtain its approval prior to closing any transaction that results in an encumbrance or lien on the The Glen property. At which time, The Glen will be required to comply with the debt service reserve requirement for the new debt.

If you have any questions, you may contact our office at (916) 654-0591.

Sincerely,

*Katie Anderson*

KATIE ANDERSON, Assistant Branch Chief  
Adult and Senior Care Program  
Continuing Care Contracts Bureau

c: Ryan Currie  
Warren Spieker

**FORM 5-2: LONG-TERM DEBT INCURRED DURING FISCAL YEAR (INCLUDING BALLOON DEBT)**

Long-Term Debt Obligation	(a) Date Incurred	(b) Total Interest Paid During Fiscal Year	(c) Amount of Most Recent Payment on the Debt	(d) Number of Payments Over Next 12 Months	(e) Reserve Requirement (see instruction Part 5) (columns (c) x (d))
1					
2					
3					
4					
5					
6					
7					
8					
<b>TOTAL:</b>		\$0	\$0	\$0	\$0

*(Transfer this amount to Form 5-3, Line 2)*

**NOTE:** For column (b), do not include voluntary payments made to pay down principal.

**PROVIDER:** The Glen at Scripps Ranch CCRC, LLC

**FORM 5-3: CALCULATION OF LONG-TERM DEBT RESERVE AMOUNT**

Line	TOTAL
1 Total from Form 5-1 bottom of Column (e)	\$0
2 Total from Form 5-2 bottom of Column (e)	\$0
3 Facility leasehold or rental payment paid by provider during fiscal year (including related payments such as lease insurance)	\$0
4 TOTAL AMOUNT REQUIRED FOR LONG-TERM DEBT RESERVE:	\$0

PROVIDER: The Glen at Scripps Ranch CCRC, LLC

**FORM 5-4: CALCULATION OF NET OPERATING EXPENSES**

Line	Description	Amounts	TOTAL
1	Total operating expenses from financial statements		\$33,781,471
2	Deductions:		
a.	Interest paid on long-term debt (see instructions)	\$0	
b.	Credit enhancement premiums paid for long-term debt (see instructions)	\$0	
c.	Depreciation	\$8,360,437	
d.	Amortization	\$117,403	
e.	Revenues received during the fiscal year for services to persons who did not have a continuing care contract	\$168,295	
f.	Extraordinary expenses approved by the Department	\$0	
3	Total Deductions		\$8,646,135
4	Net Operating Expenses		\$25,135,336
5	Divide Line 4 by 365 and enter the result		\$68,864
6	<b>Multiply Line 5 by 75 and enter the result.</b> This is the provider's operating expense reserve amount		\$5,164,800

**PROVIDER:** The Glen at Scripps Ranch CCRC, LLC

**COMMUNITY:** The Glen at Scripps Ranch

**FORM 5-4**  
**CALCULATION OF NET OPERATING EXPENSES**  
**Supporting Explanation for Line 2e**

Line 2(e) is made up of the following line from the audited statement of cash flows:

Reimbursements for services to non-residents	<u>\$ 168,295</u>
--	-------------------

Categories included in the above revenues:

\$ 20,733	Guest Meals
16,762	Employee Meals
<u>130,800</u>	Guest Room
<u>\$ 168,295</u>	

**PROVIDER:** The Glen at Scripps Ranch CCRC, LLC  
**COMMUNITY:** The Glen at Scripps Ranch

**FORM 5-5: ANNUAL RESERVE CERTIFICATION**

Provider Name: The Glen at Scripps Ranch CCRC, LLC

Fiscal Year Ended: 12/31/2025

We have reviewed our debt service reserve and operating expense reserve requirements as of, and for the period ended.

12/31/2025

and are in compliance with those requirements.

Our liquid reserve requirements, computed using the audited financial statements for the fiscal year are as follows:

	<u>Amount</u>
[1] Debt Service Reserve Amount	\$0
[2] Operating Expense Reserve Amount	\$5,164,800
[3] <b>Total Liquid Reserve Amount:</b>	<b>\$5,164,800</b>

Qualifying assets sufficient to fulfill the operating reserve and debt service requirements, based on market value at end of fiscal year were applicable, are held as follows:

Qualifying Asset Description	Debt Service Reserve	Operating Reserve
[4] Cash and Cash Equivalents	_____	\$11,458,019
[5] Investment Securities	_____	_____
[6] Equity Securities	_____	_____
[7] Unused/Available Lines of Credit	_____	_____
[8] Unused/Available Letters of Credit	_____	_____
[9] Debt Service Reserve	_____	(not applicable)
[10] Other:	_____	_____

Qualifying assets used in these reserves are described as follow:

\_\_\_\_\_  
\_\_\_\_\_

Total Amount of Qualifying Assests

Listed for Reserve Obligation: [11] \_\_\_\_\_ [12] \$11,458,019

Reserve Obligation Amount: [13] \_\_\_\_\_ [14] \$5,164,800

Surplus/(Deficiency): [15] \_\_\_\_\_ [16] \$6,293,219

Signature:

W E Spiker \_\_\_\_\_ Date: 4/9/2026  
(Authorized Representative)

Managing Partner \_\_\_\_\_  
(Title)

**FORM 5-5  
Description of Reserves Under SB 1212**

**Total Qualifying Assets as Filed:**

Cash and Cash Equivalents	\$	11,458,019
Investment Securities	\$	-
Total Qualifying Assets as Filed	\$	11,458,019

**Reservations and Designations:**

Reserved for Debt Service	\$	-
Reserved for Operating Expenses	\$	5,164,800
Total Reservations and Designations	\$	5,164,800
Remaining Liquid Reserves	\$	6,293,219

**Per Capita Cost of Operations**

		12 Months Ending 12/31/25
Operating Expenses (Form 5-4 line #1)	\$	33,781,471
Mean # of CCRC Residents (Form 1-1 line 10)		574.5
Per Capita Cost of Operations	\$	58,802

**NOTE: Operating expenses shown above are for the period of January 1, 2025  
to December 31, 2025**

**PROVIDER:** The Glen at Scripps Ranch CCRC, LLC  
**COMMUNITY:** The Glen at Scripps Ranch

**FORM 7-1  
REPORT ON CCRC MONTHLY CARE FEES**

	<b>RESIDENTIAL LIVING</b>	<b>ASSISTED LIVING</b>	<b>MEMORY CARE</b>	<b>SKILLED NURSING</b>
1. Monthly Care Fees at beginning of reporting period: (indicate range, if applicable)	<u>4,829-9,300</u>	_____	_____	_____
2. Indicate percentage of increase in fees imposed during reporting period: (indicate range, if applicable)	<u>4.05%</u>	_____	_____	_____
<input type="checkbox"/> Check here if monthly care fees at this community were <u>not</u> increased during the reporting period. (If you checked this box, please skip down to the bottom of this form and specify the names of the provider and community.)				
3. Indicate the date the fee increase was implemented: <u>January 1, 2025</u> (If more than one (1) increase was implemented, indicate the dates for each increase.)				
4. Check each of the appropriate boxes:				
<input checked="" type="checkbox"/> Each fee increase is based on the Provider's projected costs, prior year per capita costs, and economic indicators.				
<input checked="" type="checkbox"/> All affected residents were given written notice of this fee increase at least 30 days prior to its implementation. <b>Date of Notice:</b> <u>November 8, 2024</u> <b>Method of Notice:</b> <u>Meeting &amp; Letter</u>				
<input checked="" type="checkbox"/> At least 30 days prior to the increase in fees, the designated representative of the Provider convened a meeting that all residents were invited to attend. <b>Date of Meeting:</b> <u>November 8, 2024</u>				
<input checked="" type="checkbox"/> At the meeting with residents, the Provider discussed and explained the reasons for the increase, the basis for determining the amount of the increase, and the data used for calculating the increase.				
<input checked="" type="checkbox"/> The Provider distributed the documents to all residents by [Optional - check all that apply]:				
<input type="checkbox"/> Emailed the documents to those residents for whom the provider had email addresses on file				
<input type="checkbox"/> Placed hard copies in resident cubby				
<input type="checkbox"/> Placed hard copies at designated locations				
<input checked="" type="checkbox"/> Provided hard copies to residents upon request, and/or				
<input checked="" type="checkbox"/> Other: [please describe] <u>Uniquist &amp; Newsletter</u>				
<input checked="" type="checkbox"/> <b>Date of Notice:</b> <u>November 8, 2024</u>				

- The Provider provided residents with at least 14 days advance notice of each meeting held to discuss the fee increases.  
**Date of Notice:** October 25, 2024
  
- The governing body of the Provider, or the designated representative of the Provider posted the notice of, and the agenda for, the meeting in a conspicuous place in the community at least 14 days prior to the meeting.  
**Date of Posting:** October 25, 2024      **Location of Posting:** Newsletter
  
- Providers evaluated the effectiveness of consultations during the annual budget planning process at a minimum of every two years by the continuing care retirement community administration. The evaluation, including any policies adopted relating to cooperation with residents was made available to the resident association or its governing body, or, if neither exists, to a committee of residents at least 14 days prior to the next semiannual meeting of residents and the Provider's governing body and posted a copy of that evaluation in a conspicuous location at each facility.  
**Date of Posting:** November 22, 2024      **Location of Posting:** Library

5. On an attached page, provide a detailed explanation for the increase in monthly care fees including the amount of the increase and compliance with the Health and Safety Code.

**PROVIDER:** The Glen at Scripps Ranch CCRC, LLC      **COMMUNITY:** The Glen at Scripps Ranch

**FORM 7-1**  
**REPORT ON CCRC MONTHLY CARE FEES**  
**Supporting Explanation for Line 5**

The monthly fee increase will be 4.05% for the first and second persons in fiscal year 2025. The following costs are the most significant items that impact the increase:

The Glen's increases do not always correlate with Consumer Price Index (CPI) or other inflationary adjustments and economic indicators and are frequently influenced by uncontrollable expenses. Although inflation is moving in the right direction, we continue to see increases in raw food costs, labor and utilities.

**Staff Wages:** Wages and Benefits for employees are the most significant expenses which impact the upcoming budget making up 46% of our total expenses. Per the CPI, the average hourly earnings for employees have increased by 4.2% and food prices continue to be impacted by inflation and have increased 5.7% over the past year. San Diego minimum wage will increase to \$17.25/hour in January 2025.

**Uncontrollable Increases:** Employee Health insurance has also increased 15%. The unknown impact of wages for Health Care Workers which go into effect April and June 2024, will greatly impact the cost of labor.

**FORM 7-1 ATTACHMENT  
MONTHLY CARE FEE INCREASE  
Annual Reporting Fiscal Year 2025**

Line	Fiscal Years	2023	2024	2025
1	F/Y 2023 Operating Expenses (less depreciation and amortization)	\$ (22,443,630)		
2	F/Y 2024 Operating Expenses (less depreciation and amortization)		\$ (23,810,077)	
3	Projected F/Y 2025 Results of Operations (budgeted expenses)			\$ (25,303,631)
4	F/Y 2025 Anticipated MCF Revenue Based on Current and Projected Occupancy and Other WITHOUT MCFI			\$ 35,244,904
5	Projected F/Y 2025 (Net) Operating Results without MCFI (Line 3 plus Line 4)			\$ 9,941,273
6	Projected F/Y 2025 Anticipated Revenue Based on Current and Projected Occupancy and Other with MCFI			\$ 36,672,323
7	Grand Total - Projected FY 2025 Net Operating Activity After 4.05% MCFI (Line 3 plus Line6)			\$ 11,368,692

**Monthly Care Fee Increase**

**4.05%**

**Adjustment Explained:**

Non-cash expenses of depreciation and amortization have been removed for all fiscal years presented.

F/Y 2023 to 2024

Minimum wage represents 8% increase year over year and uncontrollable raw food cost increases

Employee health insurance increased by 15%

General liability insurance increased by 26%

F/Y 2024 to 2025

Average hourly earnings for employees have increased by 4.2% and food prices continue to be impacted by inflation and have increased 5.7% over the past year. Employee health insurance increased by 15%



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